A light breakfast will be available before class each day at the classroom.

**Monday, June 17**

8:30 a.m.  
Registration

9:00 a.m.  
Introductory Case Study: DuPont and the CFC Phase out  
Sandy Weiner

11:00 a.m.  
Coffee break

11:15 a.m.  
Course Introduction  
Sandy Weiner

1:00 p.m.  
Lunch break

2:00 p.m.  
Lean Thinking as an Innovation  
James Womack

4:30 p.m.  
Coffee Break

4:45 p.m.  
Applying the lessons  
Sandy Weiner

5:15 p.m.  
Afternoon break

5:45 p.m.  
Reception & Dinner (Catalyst Restaurant)
**Tuesday, June 18**

9:00 a.m.  Investing In Customer & Client Capabilities: Michael Schrage  
**A Simple Framework For Scalable Innovation Success**

11:30 a.m.  Lunch Break

12:45 p.m.  Comparing Biotech Startups  Johannes Fruehauf

3:15 p.m.  Coffee Break

3:40 p.m.  Applying the lessons  Sandy Weiner

4:15 p.m.  Adjourn

**Wednesday, June 19**

9:00 a.m.  Turning Around a Teaching Hospital: Leadership and Teamwork  Paul Levy

11:30 a.m.  Lunch provided

12:30 p.m.  Building Teams for Innovation: Makowski and Independent Power Plants  Sandy Weiner

3:00 p.m.  Coffee Break

3:15 p.m.  The Innovation Culture in Boston: A tour of the Cambridge Innovation Center, E70

5:15 p.m.  Adjourn

**Thursday, June 20**

9:00 a.m.  Implementing Lean Processes  John Shook

11:30 a.m.  Lunch break

1:00 p.m.  Evidence-based Decisions in a Startup World  Richard Cohen

3:30 p.m.  Coffee break

3:50 p.m.  Applying the lessons  Sandy Weiner

4:30 p.m.  Adjourn
<table>
<thead>
<tr>
<th>Time</th>
<th>Event</th>
<th>Speaker</th>
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<tbody>
<tr>
<td>9:00 a.m.</td>
<td>Changing Your Organization</td>
<td>Weiner</td>
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<td>11:30 a.m.</td>
<td>Working lunch</td>
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<td>1:00 p.m.</td>
<td>A Startup in Real Time</td>
<td>Lee McKnight</td>
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<td>3:15 p.m.</td>
<td>Coffee Break</td>
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<tr>
<td>3:30 p.m.</td>
<td>Final lessons</td>
<td>Sandy Weiner</td>
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<td>4:15 p.m.</td>
<td>Adjourn</td>
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