A light breakfast will be available before class each day at the classroom.

**Monday, June 18**

8:30 a.m.          Registration

9:00 a.m.          Introductory Case Study: DuPont and the CFC Phase out
                   Sandy Weiner

11:00 a.m.         Coffee break

11:15 a.m.         Course Introduction
                   Sandy Weiner

12:45 p.m.         Lunch break

1:45 p.m.          Lean Thinking as an Innovation
                   James Womack

4:15 p.m.          Coffee Break

4:30 p.m.          Applying the lessons
                   Sandy Weiner

5:00 p.m.          Afternoon break

5:45 p.m.          Reception & Dinner (Catalyst Restaurant)
**Tuesday, June 19**

8:30 a.m. Investing In Customer & Client Capabilities: Michael Schrage  
**A Simple Framework For Scalable Innovation Success**

10:30 a.m. Coffee Break

10:45 p.m. Building Teams for Innovation: Sandy Weiner  
**Makowski and Independent Power Plants**

11:45 p.m. Lunch provided

1:00 p.m. Building Teams continued

2:30 p.m. Coffee Break

2:45 p.m. The Innovation Culture in Boston: A tour of the Cambridge Innovation Center, E70

5:00 p.m. Adjourn

**Wednesday, June 20**

9:00 a.m. Turning Around a Teaching Hospital: Leadership and Teamwork  
Paul Levy

11:30 a.m. Lunch break

1:00 p.m. Comparing Biotech Startups  
Johannes Fruehauf

3:30 p.m. Coffee Break

3:50 p.m. Applying the lessons  
Sandy Weiner

4:30 p.m. Adjourn

**Thursday, June 21**

9:00 a.m. Implementing Lean Processes  
James Womack

11:30 a.m. Lunch break

1:00 p.m. Evidence-based Decisions in a Startup World  
Richard Cohen

3:30 p.m. Coffee break
3:50 p.m.  Applying the lessons  Sandy Weiner
4:30 p.m.  Adjourn

**Friday, June 22**

9:00 a.m.  Changing *Your* Organization  Weiner
11:30 a.m.  Working lunch
1:00 p.m.  A Startup in Real Time  Lee McKnight
3:15 p.m.  Coffee Break
3:30 p.m.  Final lessons  Sandy Weiner
4:15 p.m.  Adjourn