A light breakfast will be available before class each day at the classroom.

**Monday, June 18**

8:30 a.m.  \hspace{1cm} Registration
9:00 a.m.  \hspace{1cm} Introductory Case Study: DuPont and the CFC Phase out  \hspace{1cm} Sandy Weiner
11:00 a.m.  \hspace{1cm} Coffee break
11:15 a.m.  \hspace{1cm} Course Introduction  \hspace{1cm} Sandy Weiner
12:45 p.m.  \hspace{1cm} Lunch break
1:45 p.m.  \hspace{1cm} Lean Thinking as an Innovation  \hspace{1cm} James Womack
4:15 p.m.  \hspace{1cm} Coffee Break
4:30 p.m.  \hspace{1cm} Applying the lessons  \hspace{1cm} Sandy Weiner
5:00 p.m.  \hspace{1cm} Afternoon break
5:45 p.m.  \hspace{1cm} Reception & Dinner (Catalyst Restaurant)
Tuesday, June 19

8:30 a.m. Investing In Customer & Client Capabilities: Michael Schrage
A Simple Framework For Scalable Innovation Success

10:30 a.m. Coffee Break

10:45 p.m. Building Teams for Innovation: Sandy Weiner
Makowski and Independent Power Plants

11:45 p.m. Lunch provided

1:00 p.m. Building Teams continued

2:30 p.m. Coffee Break

2:45 p.m. The Innovation Culture in Boston: A tour of the Cambridge Innovation Center, E70

5:00 p.m. Adjourn

Wednesday, June 20

9:00 a.m. Turning Around a Teaching Hospital: Leadership and Teamwork Paul Levy

11:30 a.m. Lunch break

1:00 p.m. Comparing Biotech Startups Johannes Fruehauf

3:30 p.m. Coffee Break

3:50 p.m. Applying the lessons Sandy Weiner

4:30 p.m. Adjourn

Thursday, June 21

9:00 a.m. Implementing Lean Processes James Womack

11:30 a.m. Lunch break

1:00 p.m. Evidence-based Decisions in a Startup World Richard Cohen

3:30 p.m. Coffee break
3:50 p.m. Applying the lessons Sandy Weiner
4:30 p.m. Adjourn

**Friday, June 22**

9:00 a.m. Changing Your Organization Weiner
11:30 a.m. Working lunch
1:00 p.m. A Startup in Real Time Lee McKnight
3:15 p.m. Coffee Break
3:30 p.m. Final lessons Sandy Weiner
4:15 p.m. Adjourn