# Technology, Organizations, and Innovation: Putting Ideas to Work

**June 20-24, 2016**

Sanford L. Weiner, Harvey M. Sapolsky, John Shook, Michael Schrage, Lee McKnight, Paul Levy, James Womack, and Johannes Fruehauf

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## COURSE SCHEDULE

**Monday, June 20**

<table>
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<tr>
<th>Time</th>
<th>Activity</th>
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<tr>
<td>8:30 a.m.</td>
<td>Registration</td>
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| 9:00 a.m.| Introductory Case Study: DuPont and the CFC Phase out  
Sandy Weiner |
| 11:00 a.m.| Coffee Break                                 |
| 11:15 a.m.| Course Introduction                          |
| 1:00 p.m.| Lunch Break                                  |
| 2:00 p.m.| Theories of Innovation and Political Strategies  
Harvey Sapolsky |
| 3:00 p.m.| Coffee Break                                 |
| 3:15 p.m.| Theories of Innovation (continued)           |
| 4:00 p.m.| Applying the lessons                         |
| 4:30 p.m.| Afternoon Break                              |
| 5:30 p.m.| Reception & Dinner                           |

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Tuesday, June 21

9:00 a.m. Lean Thinking as an Innovation 
James Womack

11:30 a.m. Lunch Break

12:45 p.m. Making human capital investment pay off
Michael Schrage

3:15 p.m. Coffee Break

3:30 p.m. The Innovation Culture in Boston, with TBD
Tour of Cambridge Innovation Center

5:00 p.m. Adjourn

Wednesday, June 22

9:00 a.m. Turning Around a Teaching Hospital: Leadership and Teamwork
Paul Levy

11:30 a.m. Lunch Provided

1:00 p.m. Building Teams for Innovation: Makowski and Independent Power Plants
Sandy Weiner

3:30 p.m. Coffee Break

3:50 p.m. Applying the Lessons
Sandy Weiner

4:30 p.m. Adjourn

Thursday, June 23

9:00 a.m. Changing Your Organization 
Weiner/ Schrage

11:30 a.m. Lunch Break

1:00 p.m. Comparing Biotech Startups
Johannes Fruehauf

3:30 p.m. Coffee Break

3:50 p.m. Applying the Lessons
Sandy Weiner

4:30 p.m. Adjourn
**Friday, June 24**

9:00 a.m.       Implementing Lean Processes       John Shook

11:30 a.m.     Working Lunch

1:00 p.m.       A Startup in Real Time         Lee McKnight

3:15 p.m.       Coffee Break

3:30 p.m.       Final Lessons              Sandy Weiner

4:15 p.m.       Adjourn

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